

# HOPE ALIVE!



THE BIRTH OF  
KOCH LII  
& MORE

2025

ANNUAL REPORT

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“They are like trees planted along the riverbank,  
bearing fruit each season. Their leaves never  
wither, and they prosper in all they do.”

- PSALM 1:3 (NLT)



## LETTER FROM LEADERSHIP

Dear Friends and Supporters of Hope Alive!,

This year, Koch Lii became more than a place on a map. It is a living picture of what God can do when vision is met with faithfulness. Through the dedication of mentors, alumni, volunteers, sponsors, and staff, families are being strengthened, communities are taking root, and hope is growing in ways that will last for generations.

The buildings, church partnerships, and leadership milestones you'll read about in this report matter, but they tell only part of the story. Even more powerful is the daily faithfulness of the people investing in students' lives: guiding them, praying for them, and walking alongside them. Former students like Rostic, Christopher, and Patrick returning as leaders and builders; the launch of Goro Baptist Church in a place that once had few opportunities for worship; and the continued growth of our Ugandan leadership, including the promotion of Ajwang Carol to Country Manager, all point to what's possible when lives are nurtured with vision, care, and commitment.

Koch Lii reminds us that lasting impact is not built in a day. It is formed through consistent acts of love, teaching, and encouragement. Every prayer, every conversation, and every moment invested in a young person's future ripples outward, bringing transformation to families, communities, and beyond.

As you explore this report, we invite you to celebrate not just the milestones but the movement of God at work through ordinary people doing extraordinary things. Together, we are seeing roots grow deep, fruit emerge, and a new generation of leaders rise to impact their world for Jesus Christ.



A handwritten signature in black ink, appearing to read 'Caleb Smagacz'.

**Caleb Smagacz**  
Executive Director, Hope Alive!



## VISION

Fragile families flourishing in the hope of Jesus!

## MISSION

Bringing the healing Hope of Jesus to fragile families in Uganda through fostering life-changing relationships, and creating access to meaningful educational opportunities so that transformed families can take strategic places in their communities and impact them for Jesus Christ.

## VALUES

### RELATIONAL

We nurture long-term relationships with every individual in the Hope Alive family. Students, mentors, staff, and families are known, loved, and cared for; they are not numbers.

### LOCAL

We are deeply rooted in and part of the communities that we serve. All site staff and mentors are Christians from the local community. We don't minister from afar, but from hearts and lives that have been woven together through time and proximity.

### HOLISTIC

We invest intentionally in the spiritual, physical, emotional, educational, and social well-being of individuals, families, and communities. The whole child, as part of a whole family, for the good of the whole community.



# 2025 AT A GLANCE

463

STUDENTS  
SERVED

52

NEW STUDENTS  
SPONSORED

1

MENTOR / STAFF  
FOR EVERY

10

STUDENTS



1,200

STUDENTS ABLE TO  
ACCESS A LIBRARY

*THROUGH THE MOBILE LIBRARY PROGRAM*

25

CERTIFICATE,  
DIPLOMA AND  
DEGREE  
GRADUATES

4

SHORT-TERM  
TEAMS

28

STUDENTS  
PASSED  
THE PLE

*(PRIMARY LEAVING  
EXAMINATION)*

9

UGANDA  
CERTIFICATES OF  
EXAMINATION

1

CHURCH PLANT

# KOCH LII BUILDING FOR THE FUTURE

If you want to know what a community will look like in 20 years, you need to look down, not ahead. The future of a community is found in the shared future of its children.

## So...what is the future of a child?

God alone knows. As a father, I learned this the moment I held my firstborn. I had dreams for him long before that day, but I also knew there were forces far greater than me that would shape his life. Still, I carried a responsibility: to do everything I could to give him the opportunity to dream, to strive, and to become all that God intended.

I feel the same responsibility for the children of Koch Lii.

I met a young girl there who embodies both the beauty and the burden of this community. She is bright, articulate, and full of potential. When she speaks, you sense she could become anything if given the opportunity. But when we first met, she had just completed primary school but had no ability to continue her education.

This is the vision  
for Koch Lii.

*Not charity, but  
transformation.*

*Not temporary  
relief, but lasting  
change.*



She is not alone. In Koch Lii, 64% of households have one or more school-aged children who are not attending school. Without change, the future for many is predictable: early marriage, limited opportunity, and the continuation of generational poverty—not for lack of effort, but for lack of access.

**Something must change; for her, for many.**

As God has consistently done for the last 24 years in the communities that we serve, something has changed. As we visited her home and assessed her family’s vulnerability, a sponsor stepped forward to change her life. She is now in secondary school, being mentored and full of hope for the future.

I do not know who she will become, but I know her potential is no longer confined to what once seemed inevitable.

This is the vision for Koch Lii. Not charity, but transformation. Not temporary relief, but lasting change. A community where children can access education, where potential is nurtured, where Jesus is known and experienced, and where the cycle of poverty is interrupted.

**One child at a time and by God’s grace, building a different future for the entire community, one family at a time.**

## KOCH LII CONSTRUCTION

### A PLACE FOR LEARNING AND GROWTH

PHASE

1

#### FOUNDATIONS MARCH 2024

- *Drilled a well*
- *Installed a perimeter fence and guardroom/storage*
- *Built pit latrines*

PHASE

2

#### COMMUNITY JUNE 2024

- *Constructed kitchen and pavilion*
- *Planted a “living” fence for safety and aesthetics*

PHASE

3

#### FINAL JANUARY 2025-DECEMBER 2025

- *Office/main hall completed*
- *A new church, Goro Baptist, began meeting in the open-air pavilion*
- *Site leaders were appointed, and they began building relationships and identifying vulnerable children from the local community*
- *Grass planted for a children’s play area*

PHASE 1	UGX	USD
Materials	40,281,500	\$10,900
Transport of Materials	8,479,000	\$2,300
Labor	11,368,800	\$3,000
Food for Workers	3,649,700	\$1,000
Fence	17,534,025	\$4,800
<b>TOTAL</b>	<b>81,313,025</b>	<b>\$22,000</b>

PHASE 2	UGX	USD
Materials	38,990,700	\$10,600
Transport of Materials	7,080,000	\$1,900
Labor	14,010,800	\$3,800
Food for Workers	2,719,550	\$700
Fence	676,000	\$200
<b>TOTAL</b>	<b>63,477,050</b>	<b>\$17,200</b>

PHASE 3	UGX	USD
Materials	273,807,780	\$76,100
Transport of Materials	8,303,000	\$2,300
Labor	55,698,220	\$15,500
Food for Workers	7,030,600	\$2,000
<b>TOTAL</b>	<b>344,839,600</b>	<b>\$95,900</b>



**In February of 2026, 53 Koch Lii children began or returned to school, and started participating in Saturday Clubs with nutritious meals, Bible lessons, and games. Their caregivers will receive training in parenting, agriculture, and business, and will eventually have the opportunity to join community-based savings and loan groups through Hope Alive!**

# SUSTAINABILITY IN ACTION

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**The Koch Lii site is a vision for sustainable community transformation.** Through these initiatives, families will have tools to improve nutrition, generate income, and build sustainable livelihoods.



## AGRICULTURAL TRAINING FARM

*Families can learn and implement new farming techniques.*



## BEEKEEPING

*12 beehives installed to support income and pollination.*



## TREE PLANTING

*100,000 trees for future charcoal production.*



## FOOD FOREST

*100 fruit trees planted, including bananas, papayas, jackfruit, mangoes, moringa, avocado, and guava.*



## LIVESTOCK

*12 cows planned for early 2026 to maintain grass, provide natural fertilizer, and support compost production.*

# THE CHURCH A FOUNDATION FOR LASTING HOPE

In 2025, God laid important foundations in Koch Lii through buildings and agriculture. But the true hope of Koch Lii is not infrastructure—it is Jesus Christ, and He works most consistently through His local Church.

Thus, we desired to see a biblically-grounded, locally-led, life-giving church established in Koch Lii. A church that discipled families, teaches God’s Word faithfully, and strengthens the spiritual foundation of Koch Lii for the long term.

In partnership with local church-planting networks, Hope Alive! helped coordinate and support the planting of Goro Baptist Church in 2025. Through prayer, steady effort, and generous support from many partners, Goro Baptist Church was successfully launched and is now meeting regularly. The church has been meeting on Hope Alive!’s premises since January of 2025 and was officially commissioned as a church plant in October of 2025.



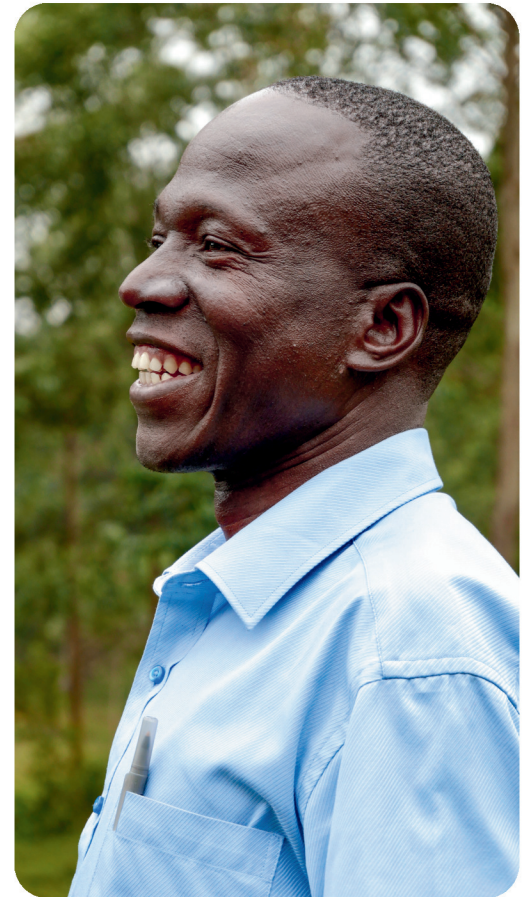
# LOCAL LEADERSHIP FOR LASTING IMPACT

SAMUEL “UNCLE SAM” OPIYO

SITE MANAGER

**From Mentor to Leader:** Sam joined Hope Alive! as a mentor in 2007 and became an assistant site manager at Koro (Gulu) in 2014. In January 2026, he stepped into his new role as Site Manager for Koch Lii.

**A Life Rooted in Faith:** Raised in a large multigenerational household, Sam learned resilience, generosity, and perseverance while supporting his family through farming and education.



*I don't feel highly qualified. But I know God wants to use me. I am ready to go and do the work, together with others, trusting in God's grace.*

**Leading with Purpose:** While at Koch Lii, Sam will empower children, mentor staff, and nurture communities, while ensuring education, discipleship, and holistic care form the foundation for lasting impact.

**A Family that Leads by Example:** Sam and his wife, raising five children alongside his mother and grandmother, model multigenerational care, responsibility, and stewardship.

**Uncle Sam embodies Hope Alive!'s mission: leaders who emerge from the communities they serve, multiplying hope and transformation for generations.**

# FILLING THE BUILDINGS

## “I CHOOSE YOU”

As the team in Uganda leveled land, constructed buildings, and helped plant a church, one critical piece remained: filling those new rooms with sponsored children.

The need in Koch Lii was too urgent to wait until the launch to begin finding sponsors. The last time we started from zero, it took more than two years to secure 50 sponsors. We knew the families of Koch Lii deserved a better approach.

So we began asking bold questions.

***Could sponsors commit before “meeting” a specific child?***

***Would families step forward in faith?***

***Where would those sponsors come from?***



Those questions led to a campaign we called “I Choose You.”

Over six months—through significant effort and more than a few technical challenges—God brought 53 sponsors forward. Instead of sponsors choosing children, we reversed the process. Beautifully designed sponsor profiles lined the walls of the hall in Koch Lii, and one by one, children and their caregivers walked through and chose their sponsor.

**The result is simple but powerful:** children in Koch Lii joined Hope Alive! without waiting to see if they would have a sponsor.

*They entered already chosen, already known, and already prayed for, and they got to choose their sponsor from a list of waiting, hopeful sponsors who had already committed to them.*

**In 2025, God did something remarkable.** He provided the land. He built the buildings. He planted His church. He brought the right children. And through a faithful team of mostly volunteer partners in the U.S., He connected sponsors and students before the doors officially opened.



## CHURCH PARTNERS

A huge **THANK YOU**  
to all of the  
individual donors  
and foundations  
who made  
construction in Koch  
Lii possible!

**Centerville Presbyterian Church**  
*Fremont, California*

**Centerpoint Community Church**  
*Roseville, California*

**Neighborhood Church**  
*Anderson/Cottonwood, California*

**Potomac Baptist Church**  
*Sterling, Virginia*

**Bethany Baptist Church**  
*Peoria, Illinois*

**Bethany Community Church**  
*Peoria, Illinois*

**Living Hope Church**  
*Richmond, Virginia*

**The Stone Church**  
*Manchester, Iowa*

# LEADERSHIP HIGHLIGHTS



## CAROL AJWANG

COUNTRY MANAGER

In 2025, Carol Ajwang was promoted to country manager, stepping into a pivotal leadership role to guide Hope Alive!'s ministry across Uganda.

Carol brings extensive experience managing multiple sites, mentoring staff, and overseeing programs and budgets. In her new role, she will ensure consistent implementation of Hope Alive!'s Christ-centered programs, support and develop local leadership, and maintain the high standards that enable students and families to thrive.

Under Carol's guidance, Hope Alive! is positioned for growth and impact, ensuring that every student, family, and community continues to experience hope, guidance, and opportunity.

*"I'm humbled and excited to be serving with Hope Alive! as the country manager. I'm passionate about giving young people direction and working with them."*

## DOROTHY NAKAYIMA

KYABAKUZA ASSISTANT SITE MANAGER

Dorothy Nakayima's journey with Hope Alive! comes full circle: from one of the program's first students in 2006 to the assistant site manager at Kyabakuza, mentoring the next generation of children.

Today, Dorothy works to support students, foster fellowship, and model the mentorship she once received. Her story exemplifies sustainable impact: a child nurtured in faith and education grows into a leader who invests in others, creating a ripple effect across families and communities.



*"The best gift Hope Alive! gave me was leading me to salvation through Jesus. Now, I want to give that gift of hope and guidance to every child I serve."*



# KEY AREAS OF IMPACT

# COMMUNITY FELLOWSHIP

## LIFE TOGETHER

On Wednesdays, the Koro team gathers for community fellowship - an open gathering hosted in a different home each week. It's open to anyone who wants to attend. There's worship, a time for testimonies, and someone shares from Scripture. The host prepares a meal for everyone.



# MAN UP AND GO

## MAXWELL STEPPING UP

In 2024, GJ Flikweert moved from Gulu to Kampala, where in 2025 he introduced the Man Up and Go program. The curriculum focuses on developing men of integrity, with monthly discussions centered on what it means to be strong leaders, faithful husbands, and engaged fathers. Mentors have been encouraged to see how thoughtfully the young men are engaging with the material and applying it in their daily lives.



# STAFF DEVELOPMENT

## HELPING WITHOUT HURTING

In October 2024 and 2025, Hope Alive! staff and mentors hosted two, five-day Helping Without Hurting in Africa trainings in Koro (Gulu). The program blends biblical principles with practical tools to equip staff to empower communities, recognize existing resources, and foster sustainable, community-led transformation. By exploring poverty through the lens of broken relationships and emphasizing awareness of what is locally available the training strengthened staff capacity to support families with dignity, resilience, and hope.



# AGRICULTURE & LIVELIHOOD

## BEARING FRUIT

Hope Alive! continues to invest in practical, sustainable agricultural initiatives that strengthen families and create long-term pathways toward food security and income generation.

Near the Koro (Gulu) site, the Lajwatek Demonstration Farm has served since 2021 as a hands-on center for innovation, training, and family empowerment. Designed to model practical, profitable agricultural projects that families can replicate at home, the farm includes chickens, goats, pigs,

a fish pond, beehives, a dairy goat breeding program, demonstration plots, and a thriving food forest. This year, 42 families each received 100 fruit seedlings to establish household food forests of their own—bringing sustainable food production and long-term opportunity directly to their land.



In Koch Lii, Hope Alive! is laying the foundation for similar long-term impact. In 2021, 100,000 trees were planted, and they have grown well—preparing the way for small-scale charcoal production in the near future. A food forest has also been established to serve as both a resource and a training tool for families in the region, with more family-focused agricultural initiatives coming soon.

Together, these efforts reflect Hope Alive!’s growing commitment to equipping families with practical tools, sustainable resources, and locally rooted opportunities to thrive.



# SAVINGS & LOAN GROUPS

## EQUIPPING CAREGIVERS

We are stronger when we work together. Across Hope Alive! sites, new Savings and Loan groups continue to form, creating opportunities for caregivers, alumni, mentors and older students to build financial stability while strengthening community relationships. Each group selects its own leaders, establishes weekly savings goals, and meets regularly to encourage accountability and consistency. Members contribute small amounts each week, creating a shared pool of funds that also functions as a loan program. Participants can borrow at a low interest rate, repay over time, and receive dividends at the end of the savings cycle.

These groups are doing more than meeting financial needs. They are equipping caregivers with confidence, discipline, and practical skills that help sustain their families long term. Hope Alive! also provides additional skills training to further empower participants as they pursue income-generating opportunities and responsible financial management.

The impact reaches beyond economics. As members gather each week, they pray together, share ideas, discuss challenges, and encourage one another in parenting and daily life. Relationships are deepening, unity is growing, and caregivers are discovering that they are not alone in their struggles.



Jascent, a mentor in Masaka, took out a loan from her savings group and started a shop in a neighboring town. She paid her money back and started another shop, so now she has two she manages. She has quickly paid back her loan. We are so proud of her hard work and success!

Through these groups, families are meeting immediate needs while also building hope for the future. With the partnership of Hope Alive!, caregivers are laying stronger foundations for their children and their communities.

## GROWING A LOVE FOR READING

Across our partner schools in Gulu, students are discovering how consistent reading builds confidence and joy. Hope Alive!'s Mobile Literacy Program rotates among schools each term, bringing age-appropriate books and read-aloud sessions led by our dedicated mentors, Winnie and William.

Their consistent presence has earned teachers' trust. Schools have welcomed them into lessons, and two schools even added extra read-aloud time for older students. Teachers report stronger comprehension and class participation, and students are reading more than ever.

In April, 20 Hope Alive! students represented their schools at a World Vision reading competition at Koro Abili Primary School. Their outstanding performance brought home awards and boosted their confidence even further.

In May, our Koro site hosted a two-week reading camp for 90 learners ages 6–11, supported by READ for Life alongside Winnie and William. Children returned home excited, sharing stories, and demonstrating a growing love for reading.

We love seeing these investments in reading continue to grow. Our mentors truly go above and beyond for our students.



*The students keep asking  
for us to come back!*

– Mentor William



# STORIES OF IMPACT

## FOR SOME, THEIR PATH TO SUCCESS RUNS OUTSIDE THE CLASSROOM

A young woman in Uganda now works confidently as a hairstylist and cosmetologist, but her journey was anything but easy.

Born into a family facing extreme hardship, she had little encouragement or access to education. When Hope Alive! enrolled her through the generosity of a sponsor, school brought both hope and struggle. She often fell behind, was repeatedly held back from promotion to the next grade level, and began to believe the world's whispers:

*"You're not enough. You can't make it."*

At her lowest point, she told staff:

***"Maybe I'm just meant for the streets.  
Maybe that's the only life for me."***



But the Hope Alive! team saw what she could not yet see. Through prayer, guidance, and advocacy, she remained in school, slowly gaining courage, dignity, and confidence.

Though she did not pass the Primary Leaving Exam, she enrolled in a vocational cosmetology course, mastering a skill she loves. Today, she supports her family and thrives with a sense of purpose and hope.

**Her journey reminds us: every child deserves a chance to rise, and with love, belief, and opportunity, they will.**

# WHEN LOVE BRINGS LAUGHTER BACK

## ASIYO NANDI

When the Hope Alive! team first met Asiyó Nandi, she was 10 years old, quiet, withdrawn, and hesitant to trust. Her father had abandoned the family, and she spent long hours alone at home.

At her first Saturday Club, established students welcomed her with hugs and laughter. For Nandi, those simple gestures sparked hope.

“In a long run of five years, I have never felt this before. The smile and hug made some sparks of love within me. Thank you so much.”



Over time, her smile and laughter returned. She is learning to love herself, trust others, and dream beyond her past.

Her journey is a testament to the power of love poured into a child’s life, turning loneliness into joy, fear into confidence, and isolation into community.

*God has answered my prayers,  
and I am the happiest!*

-Nandi

# DISCOVERING GIFTS

## NOELINE'S HEART FOR PRAYER

At a Kyabakuza life skills lesson, students explored their God-given gifts. While many shared talents like singing, dancing, or public speaking, 14-year-old Noeline revealed her unique gift: praying for others.

She noticed a classmate struggling with fear and despair because her mother was hospitalized with HIV. Noeline shared her own story of God's healing and prayed with her classmate daily.



Two weeks later, the girl's mother was discharged, and Noeline became a trusted prayer partner among her peers.

Noeline's story highlights how mentorship, encouragement, and spiritual formation empower children to impact their communities, one act of love at a time.

*We praise God for the way He is using these students to love others through their gifts!*

## FROM REJECTION TO HOPE

After separating from her husband, who later passed away, Pauline - a caregiver of a Hope Alive! sponsored student - walked through one of the most painful seasons of her life. Instead of support, she faced blame. Members of her community rejected her, and people stopped visiting her home altogether. She found herself isolated, grieving, and struggling to see a future.

Through regular home visits from Hope Alive! staff, something began to change.



*“I feel loved and valued, and this gives me hope that God loves me and has not forgotten me or my family,”* Pauline shared.

She began attending the monthly caregivers’ discipleship classes and fellowship gatherings. The timing was critical. Pauline admits she had reached a point where she was considering giving up on life. But through community, prayer, and encouragement, she began to heal.

***“These teachings have changed me as a mother,”*** she said. *“I now know how to pray with my children and guide them spiritually. This has brought peace to my home.”*

Pauline is also deeply grateful that her daughter can attend school without the constant fear of being sent home for unpaid fees. The stability and support have given her family space to breathe, rebuild, and hope again. Stories like Pauline’s remind us that transformation often begins with something simple: showing up. Through faithful relationships, practical support, and spiritual encouragement, caregivers are discovering they are not forgotten by God, and neither are their children.

## WINNIE'S STORY

In 2025, Winnie Wang traveled to Uganda with Hope Alive! After participating in her church's 5.1K (see page 30) and hearing firsthand stories from past trips and ongoing ministry, Winnie believed in Hope Alive!'s mission, but had not yet seen its impact for herself.

Her decision to go to Uganda grew out of a deep prompting from the Holy Spirit. With a growing burden for the Great Commission, (Jesus's command in Matthew 28 to make disciples in all nations), Winnie sensed God calling her to say "yes," even before all the logistics were in place.

During her visit, Winnie witnessed the radical joy and steadfast faith of children facing significant challenges. She was especially moved by the devotion of Hope Alive!'s local mentors, who faithfully walk alongside children and families through spiritual guidance, emotional care, and practical support. A home visit with a sponsored child and his grandparents revealed that mentorship is more than guidance—it is discipleship lived out through love and consistent presence.



Winnie returned home spiritually renewed and deeply encouraged by the impact of Hope Alive!'s holistic approach. **"When you support Hope Alive!,"** she shared, **"you're not just giving financially; you're investing in a child's education, faith, and future."**





# EVENTS AND CAMPAIGNS

## WALKING TOGETHER TOWARD HOPE

Every day, secondary students in Uganda walk an average of 5.1 kilometers just to get to school and back. While this distance is part of daily life, it can also be a barrier to education.

This April, more than 100 supporters stepped into that journey through our second annual Walk in Their Shoes 5.1K. By walking, fundraising, and raising awareness, participants helped remove barriers to education and raised over \$10,000 to support students and families.

We are especially grateful to Living Hope Church (RVA) and Neighborhood Church of Cottonwood/Anderson, both of whom organized Walk in Their Shoes events within their own church communities. Neighborhood Church of Cottonwood/Anderson even created custom 5.1K stickers to commemorate the walk—an encouraging reminder that small steps, taken together, can make a lasting impact.



As Hope Alive! mentor Annette shared, ***“Your kindness and generosity are changing the lives of our children. You are making a real difference.”***

Walk in Their Shoes is now an annual event held each April, and communities are beginning to host walks of their own throughout the year. Together, step by step, we are helping students move closer to the future God has for them.

# BACK TO SCHOOL

## HOPE TAKES ROOT

February marks the start of a new school year in Uganda. We stepped out in faith, enrolling 22 students and trusting God to bring sponsors. These children, identified by our staff, are eager to learn and in great need of education, hope, and the love of Jesus.

Through the generosity of sponsors and their extended circles, **every one of the 22 students was matched with a sponsor!** When a child is sponsored, lives are changed. This simple act has lasting impact, opening doors to education, discipleship, and a future rooted in hope.



# HIGHER EDUCATION FOR HIGH PERFORMING STUDENTS

## GIVING TUESDAY

Roderick and Angellah are the first in their families to reach *this* level of education. Through perseverance, faith, and hard work, they have overcome obstacles that would have stopped many others from dreaming at all.



For Giving Tuesday, because of the generosity of Hope Alive! partners, more than \$8,500 was raised to help them take their next step forward. These gifts are providing tuition, housing, and essential support—making it possible for them to continue their education and invest in the future of their families.

Hope Alive!'s monthly sponsorship covers education through the equivalent of an associate's degree. For a small number of exceptional students, the University Scholarship Fund extends that opportunity further. It exists for students like Roderick and Angellah; those who demonstrate integrity, academic excellence, and a desire to use their education to serve others.

**One student** can change a family's legacy.

**One family** can strengthen a community.

**One community** can shape a nation.

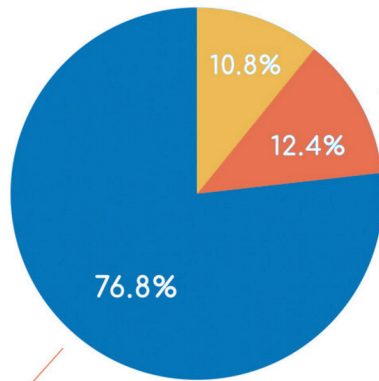


# BY THE NUMBERS

## HOPE ALIVE!'S EXPENSES

### US Admin

*IT, Communications, Bank Fees, US Based Personnel & Contractors*



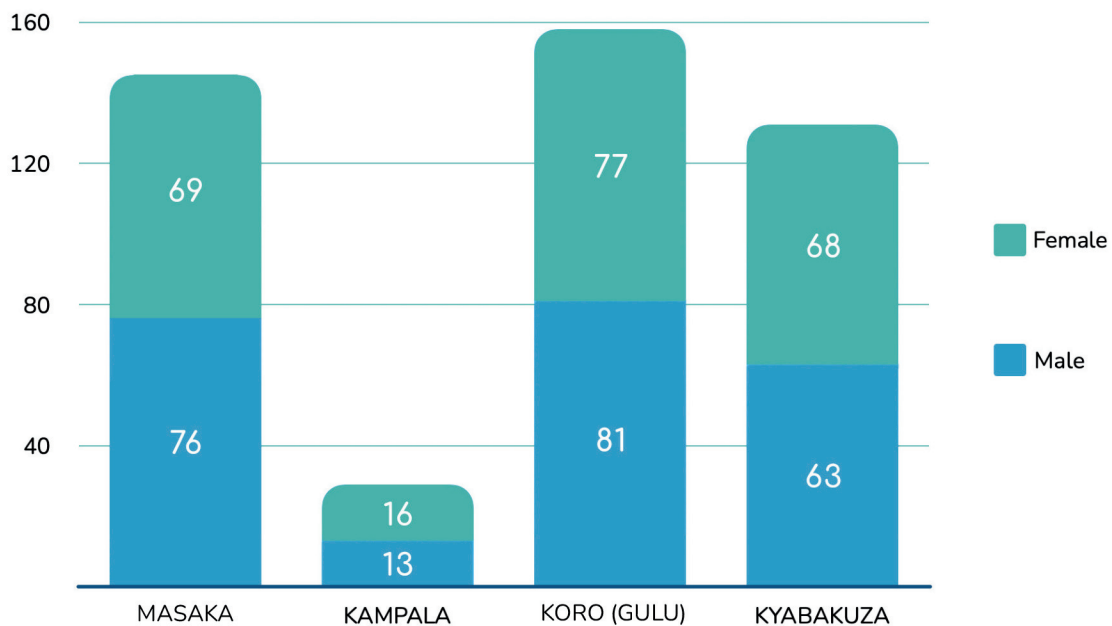
### Uganda Admin

*Country Office Staff Salaries & Benefits, Country Office Rent, Legal Expenses, Audit and Financial, Bank Expenses, Staff Meetings, Taxes, Country Office Administrative Expenses*

### Uganda Programs

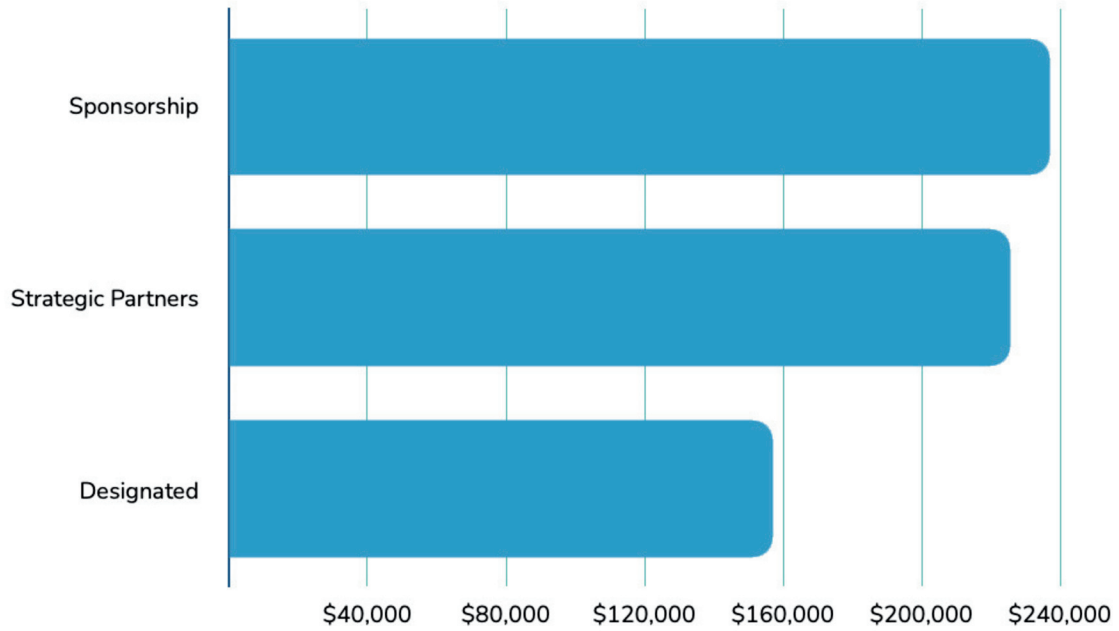
*School Fees, Scholastic Materials, Student Food, School Uniforms, Saturday Club, Mentoring, Caregiver & Family Assistance, Student Activities & Programs, Site Staff Salaries & Benefits*

## STUDENT DISTRIBUTION

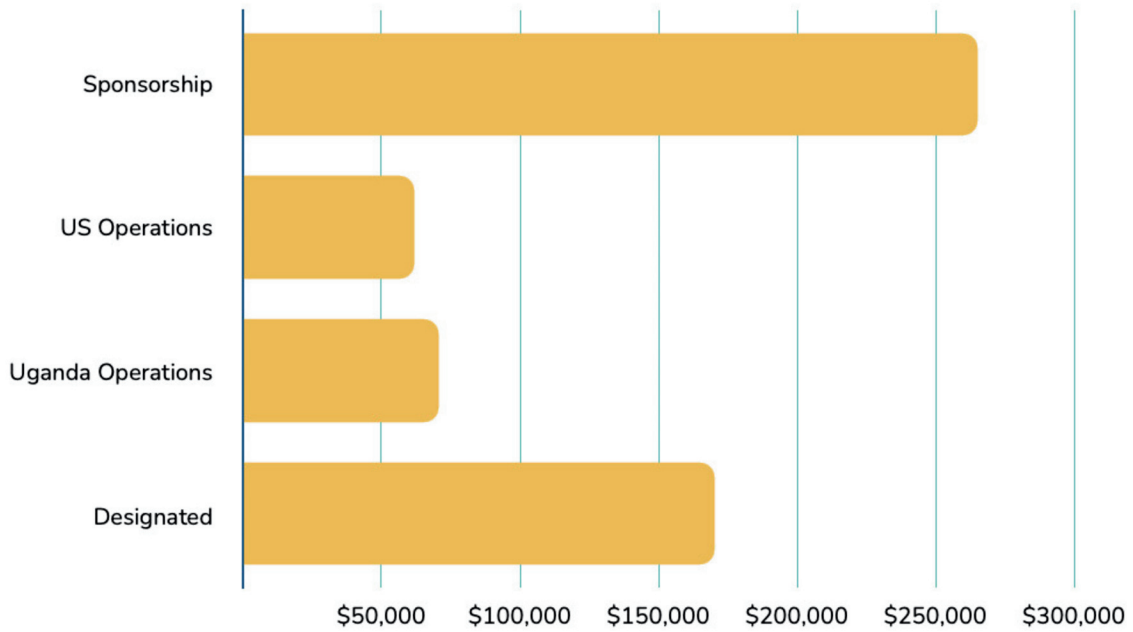


# INCOME CHART

2025 INCOME \$619,300



2025 EXPENSES \$567,600



# FINANCIAL HIGHLIGHTS

**\$115,000**

## EDUCATION & STUDENT SUPPORT

Helping remove barriers to learning through school fees, scholastic materials, uniforms, and other practical needs.

**\$146,000**

## SITE MINISTRY & STAFFING

The mentors, staff, Saturday Clubs, caregiver support, and discipleship structures that form the relational heart of Hope Alive!'s ministry.

**\$26,000**

## MINISTRY SUPPORT & OPERATIONAL INFRASTRUCTURE

Providing the transportation, communication, facilities, and oversight needed to sustain a growing multi-site ministry with integrity.



# OUR TEAM



CALEB SMAGACZ  
Executive Director  
(Missionary)



CAROL AJWANG  
Country Manager



LONNAH ARWAKO  
Operations Manager



ROSE MUNEZERO  
Site Manager  
Masaka Site



SARAH OYELLA  
Site Manager  
Koro (Gulu) Site



BEATRICE NANYUNJA  
Site Manager  
Kyabakuza Site



JENNIFER  
MUHEREZA  
Site Manager  
Kampala Site



OPIYO SAMUEL  
BAKER  
Site Manager  
Koch Lii Site



NYIRANKOMEJE  
JUSTINE  
Assistant Site Manager  
Masaka Site



DOROTHY  
NAKAYIMA  
Assistant Site Manager  
Kyabakuza Site



ODONG WALTER  
Assistant Site Manager  
Koch Lii Site



VICKY ODONG  
Assistant Site Manager  
Koro (Gulu)



ACIRO JACQUELINE  
Economic Development  
Assistant  
Koro (Gulu) Site



GJ FLIKWEERT  
Economic  
Development Officer



MICHAEL SEGER  
Educational Specialist  
(Missionary)



TEAL KELLER  
Communications  
Specialist



CINDY DEESE  
Sponsor Liaison  
(US-based Volunteer)



BIANCA CLARK  
Communications Manager  
(US-based Volunteer)

# OUR BOARD



**ROGER KRIKKE**  
President



**MIKE CLARK**  
Treasurer



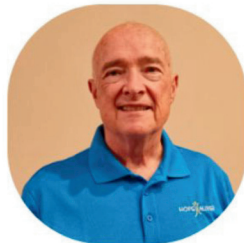
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**CATHARINE COON**  
Founder and Advisor  
to the Board

# WITH GRATEFUL HEARTS

Hope Alive! is made possible by the generosity and faithfulness of sponsors, partners, volunteers, and leaders who walk alongside children and families in Uganda. Because of you, lives are being transformed and hope in Christ is taking root.



We are deeply thankful for our church and ministry partners, whose prayers and intentional support strengthen families and communities.

## OUR PARTNERS

- Centerville Presbyterian Church  
*Fremont, California*
- Centerpoint Community Church  
*Roseville, California*
- Neighborhood Church  
*Anderson/Cottonwood, California*
- Potomac Baptist Church  
*Sterling, Virginia*
- Bethany Baptist Church  
*Peoria, Illinois*
- Bethany Community Church  
*Peoria, Illinois*
- Living Hope Church  
*Richmond, Virginia*
- The Stone Church  
*Manchester, Iowa*
- READ for Life  
*Gulu, Uganda*
- Hope voor Afrika  
*the Netherlands*
- UG2 Ministries  
*USA*
- Scripture Union Uganda
- MissionVenture Uganda /  
WorldVenture

# CELEBRATING 23 YEARS OF GOD'S FAITHFULNESS

Behind every milestone are lives changed. These voices reflect the heart of Hope Alive!'s impact:

## OUR VOLUNTEERS

For more than 20 years, volunteers have quietly powered Hope Alive!, serving with excellence and generosity. From tech support and communications to design, all types of administration, prayer, and board leadership, their thousands of volunteer hours help keep our mission strong and our focus on children.

*"Through Hope Alive!, I have gained confidence and leadership skills. I am now a head girl at my school."*

*- Kemigisha Gloria, Student*

*"I feel valued and loved. Hope Alive! reminds me that God has not forgotten my family."*

*- Nabbada Pauline, Caregiver*

*"Before Hope Alive!, I had no hope of finishing school. Today I dream of becoming a teacher."*

*- Namugenyi Juliet, Student*

*"The business training and Bible study have changed my life and helped me provide for my family."*

*- Nyesige Evas, Caregiver*

*"The transformation of my son brings me tears of joy. Thank you for lifting such heavy burdens."*

*- Nakabazzi Betty, Caregiver*

**THANK YOU FOR BEING  
PART OF THEIR STORIES!**

# A VISION TO FLOURISH

As Hope Alive! enters the middle of its third decade of ministry, we find ourselves in a season of deep roots and new growth. From fragile beginnings in war-torn communities, God has cultivated a ministry that nurtures well; children are thriving in education, families are being strengthened in faith, and communities are being transformed by the hope of Jesus.

As we look to the future, we want to plan and pray for a sustained season of flourishing—both for those we serve and for the ministry itself. Just as a healthy tree draws life from deep roots in order to bear fruit in every season, Hope Alive! seeks to deepen its roots in Uganda and the U.S. while extending its branches toward new growth, long-term sustainability, and greater impact.

We invite you to pray with us that Hope Alive! will continue to grow into a resilient, mature, and reproducing ministry—capable of flourishing in every situation and every community where we are planted.

*“They are like trees planted along the riverbank, bearing fruit each season.*

*Their leaves never wither, and they prosper in all they do.”*

- PSALM 1:3 (NLT)

## FINAL WORD

**“Flourishing” is more than success — it's faithfulness made visible.**

It's the beauty of God's hope taking root in fragile places.

As we look towards what is ahead, we pray that everything Hope Alive! does will be *“like a tree planted by streams of living water, bearing fruit in every season.”*





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